

to see what took him so long. I discovered that it was pretty much verbatim. I asked him why he did it verbatim when I told him it just needed to be a synopsis. He stated he must have misunderstood. It took him 3 hrs to transcribe the statement. I advised him that we don't transcribe statements video statements unless requested by the crown. PC Jack asked me what notes he needed to copy for the brief. I figured he should know this by now and stated anything that pertains to the case. After reviewing the witness statement I discovered that PC Jack hadn't taken any written or DVD statements from any witnesses prior to the photo line-up. He hadn't obtained a statement yet from the girl who was working the cash register and had rang the accused through at the till. I advised him this was required for the brief and to attend the business and obtain her statement. He didn't even have her name or contact details. PC Jack stated that this should be a crime unit call because he needs more time to work on it and cannot follow-up when responding to other calls. I advised PC Jack that everyone else can manage these types of calls and others at the same time. I asked PC Jack what he had done yesterday while he was in the office from 6am-2pm working on this brief. He said he worked on the GOR and reviewed the DVD 3 times to get the synopsis right.

- I directed PC Jack to contact 2 complainants regarding to calls for service and then get to the CSO and be in his zone. I was informed that he didn't get out on the road or leave the office until around 11:21am. I heard PC Jack attending the Home Hardware regarding the Fraud follow-up. I learned that while at the Home Hardware PC Jack never even got the cashiers basic details like, name address and phone #.
- PC Jack never contacted me on this date for any advice, direction or assistance.

22JUL09 - S/Sgt Campbell

- 1035hrs Sgt. Flindall advises he has issue between PC Jennifer Payne and PC Jack. PC Payne is assisting in the mentoring of PC Jack. PC Jack is not able to multi-task or follow direction. Advised of issues with fraud and video transcription vs. summary. PC Jack also has an issue of making his own notes. I advised Sgt. Flindall to have the officer document problems and start work improvement plan. Track all issues on PCS066 this is why they need to be up-to-date. Sgt. Flindall also advised of social issues on shift and advised it was up to him to ensure that the work place did not become a poisoned work environment to ensure persons acted professional.

22Jul09 - PC Payne

- PC Jack was sick
- I met with PC Filman and Sgt. Flindall regarding PC Jack. We discussed an old 233-10 document to keep track of his issues and that a work performance plan needs to be completed.

23Jul09 - PC Payne

- I learned from Sgt. Flindall that PC Jack had requested to come in on overtime to interview the females regarding his fraud. He never did get their names, DOB or contact info. I learned that because PC Jack thought they were working on his rest days he could come in and interview them. He didn't think to get their details and contact them at home and interview them or make arrangements for when he was scheduled next.
- PC Jack was assigned a harassment call. At approx 12:20hrs he was asked to return to the office by Sgt. Flindall. At approx 18:05hrs I was sitting in the constable's office. I overheard a conversation between Sgt. Flindall and PC Jack in which Sgt. Flindall provided instructions to PC Jack about the criminal harassment case which needed to be completed before he went home. Sgt. Flindall directed PC Jack to see if night shift could locate and arrest suspect and that he was to have the brief done, so if suspect wasn't arrested he could submit the brief for an arrest warrant. Specifically, Sgt. Flindall told PC Jack to complete the crown brief synopsis, the show cause, photocopy the written statements to add to the brief and do not type them into the brief it can be done by steno's later, summarize the victim DVD statement – do not transcribe it.
- At approx 21:32hrs while I was at home I learned from PC Brockley who was working in the office that night on light duties that PC Jack has not asked him for assistance and that he left the office for approx 1 hour. I learned that PC Jack had gone to Staples business depot where he purchased headphones to listen to the DVD statement which he took a couple of hours earlier to transcribe it. This equipment is available in the office. Further, I would think that one should be able to summarize a statement they had taken a few hours earlier without having to listen to it again.
- I later learned from PC Brockley that PC Jack asked him to finish the brief for him because he was too tired and needed to go home.
- I learned that PC Brockley assisted PC Jack with a PTA/OIC and arrangements were made for PC Jack to come into work for a couple of hours the next day to arrest and release the accused.

24Jul09 - S/Sgt Campbell

- On the evening of the 23rd of July 09 S/Sgt Campbell attended the Detachment on another matter around 2300hrs. PC. Jack was at the

Detachment working on a brief. He was receiving instruction from PC. Brockley when I arrived. At approx. 0043hrs PC Jack who appeared very tired requested permission to return to work the next day to complete the brief. He explained it was almost complete and in his present state he could do no more. S/Sgt. Campbell granted the OT thinking it would be a short time the next day.

24Jul09 - PC Payne

- I was off duty. I contacted OIC PC Postma to enquire on the progress of PC Jack and the criminal harassment case and indicated that he was supposed to come in and arrest the male and release him.
- At approx 18:15hrs I spoke with PC Postma again who advised me that PC Jack was still at the office and had just arrested the male and still had to deal with the firearms issue.
- I couldn't figure out what had taken so long if he had been in the office since the morning, why was he just arresting the male now.

25Jul09 - PC Payne

- Scheduled rest day. I attended the office to review PC Jack's notes regarding the Criminal Harassment call. Sgt. Flindall was out of country on vacation and PC Filman had been on holidays.
- After reviewing PC Jack's notes I discovered that on 24th July 2009 PC Jack went on duty at 10:00am. At approximately 10:25hrs he learned from the victims family that the suspect was working construction on Hwy 7 and just east of the detachment. PC Jack should have made arrangements to attend there and arrest the male which is what he was given the approval to do. Instead, PC Jack continued to work on the brief (which isn't required when you are just arresting and releasing on PTA/OIC. He can work on brief on next shift). It wasn't until 14:20hrs that PC Jack went to look for the suspect and discovered he had been there earlier but had left for the day. Now PC Jack had to look for him. He located him in Omeme and had him attend the office. PC Jack then had to return to the accused's house and seize the firearms. They left the office at approx 17:15hrs. 15 Firearms seized. At 8pm he started lodging the guns into the vault and didn't go off duty until 23:00hrs. He spent an additional 13hrs on call that probably could have been handled in about 6 or 7 if he had of arrested male when he first came into detachment. In my view he was not efficient, and throughout this whole call he did not follow any direction that was provided to him first by Sgt. and second by a senior officer.
- I spoke with Sgt. Flindall while on vacation and updated him about the issue with this investigation and PC Jack's inability to follow direction given to him by his supervisor.

- I had plans to meet with PC Jack to discuss his deficiencies regarding his investigation and brief for this Harassment call. I discussed this with his coach PC Filman who advised that I should let Sgt. Flindall address the issue because he was the one to issue the orders.

27Jul09 - PC Payne

- I was the OIC for the shift. I didn't really have any dealings with PC Jack as I was busy with my own calls and arrest and he never came to me for advice that I recall.

28Jul09 - PC Payne

- PC Filman, PC Jack and myself in same zone. I had auxiliary doubled up with me.
- I was acting as OIC for the shift. I learned from PC Moran and PC Davidson that a call for service had come in at approx 17:50hrs for Zone 3. PC Davidson informed PC Jack who was in the Constables area. PC Jack refused to take the call stating he doesn't start until 6pm. Shortly, thereafter PC Jack approached me and asked me if there were any calls outstanding. I advised him to do the zone 3 property related call that was assigned to the zone 2 officer.

July or August 2009 - PC Filman

- PC Jack called me and asked advice on an applicable charge for an accident. As I was speaking with him I also received a call from PC Laperle. I told PC Laperle that I was on line with Jack. PC Laperle asked what for. I told PC Laperle that he wanted to know the applicable charge for an accident he was at. PC Laperle told me that he had just gotten off the line with Jack for the same thing.

02Aug09 - PC Filman

- I spoke with PC Jack and gave him advice on how to speed up the completion of crown briefs. The advice included a concise synopsis and completing a simple synopsis of statements of witnesses. I also reiterated that PC Jack should not complete a transcription of a statement unless completely necessary or told to do so.

05Aug09 - PC Filman

- PC Jack forwarded an incident to me for review in involving [REDACTED] and [REDACTED]. I reviewed the report made some suggestions and returned it to him.

08Aug09 - PC Nie

- PC Jack worked a few overtime shifts on our platoon when I was OIC – told me when he came to work that he was tired because he found it hard to switch between days and nights – asked him if he was telling me he couldn't work – told him he may as well go home if he is physically ready – said he was fine – later in the day I found out that he had doubled up with PC Pitts without asking saying he was too tired to drive – he was spoken to by PC Pitts about this

10Aug09 - S/Sgt Campbell

- 1116hrs S/Sgt Campbell approached Sgt. Flindall regarding the large amount of overtime claimed by PC Jack on the 24th of JUL 09. Sgt. Flindall advised while S/Sgt Campbell was absent on vacation he met with Insp. Johnston over the serious issues with PC Payne mentoring PC Jack. Sgt. Flindall described issues with PC Jack understanding and following direction and understanding the offences. Sgt. Flindall was asked what had been documented to which he advised that he had been verbally spoken to now he was placing him on paper. PC Payne is putting together a chronology. Sgt. Flindall could not provide any written documentation at this time. Sgt. Flindall suggested given difficulties of PC Jack that his day and night wings be suspended until he could multi-task and member supervised and assisted.

14Aug09 - S/Sgt Campbell

- 1100hrs - S/Sgt Campbell spoke to Sgt. Flindall requested to see PC Jack's evaluation. Sgt. Flindall advised evaluation was not complete but would be completed that day.

15Aug09 - S/Sgt Campbell

- 1130hrs - S/Sgt Campbell contacted by Sgt. Flindall regarding PC Jack's driving action to a call and after the call. Sgt. Flindall would be issuing PC. Jack a traffic ticket for the violation he observed as PC Jack almost caused a serious collision. Requested a briefing note.

15Aug09 - PC Payne

- At approx 10:28hrs zone 3 units were dispatched to a report of a disturbance (possible domestic) at [REDACTED]. The complainant stated he heard "I'm gonna kill you and someone say "put that down". PC Jack initial dispatched officer; I advised I was attending as did PC Moran, PC D'Amico and Sgt. Flindall. While enroute waited to see if PC Jack would ask for a CFRO check or a Niche check. I asked for

them after I figured I waited long enough for him to ask, as I wanted to know the information before I arrived on scene. When I arrived on scene PC D'Amico was on scene speaking with someone out front. She directed me to the side of the house where PC Moran was speaking with a male well known to police [REDACTED]. PC Jack was listening to their conversation while [REDACTED] could have been pulled a side and spoken to. I tapped PC Jack on the shoulder and motioned for him move with me to speak with son. He must not have understood because he stayed listening to PC Moran talk while I spoke with [REDACTED].

- At approx 10:54hrs we all left the scene. PC D'Amico and PC Moran headed east on the 14th line Smith to stop a vehicle that had passed the [REDACTED] house. Sgt. Flindall, myself and PC Jack proceeded west bound on the 14th line of Smith in that order. We approached the stop sign at County Rd 23. Sgt Flindall stopped and waited for traffic to pass then proceeded south bound on Cty Rd 23. I pulled up to the stop sign and stopped and proceeded to make a left hand turn south bound onto Cty Rd 23. There was traffic south bound on Cty 23, but I was able to safely make my turn without interfering with the flow of traffic. I knew that PC Jack would not be able to make the turn safely by the time he pulled ahead the car length to the stop line, stopped, and looked for clearing, the traffic would have been too close. I watched PC Jack in my mirror and observed him stop at the stop sign. The next time I looked up in my rear view mirror PC Jack had pulled into the intersection and was travelling south bound in the north bound lane. The south -bound traffic had to slow which allowed him to merge his way into the south bound lane. I'm sure his driving actions were seen by the public as arrogant. I contacted Sgt. Flindall to see if he had observed what had happened and he advised me that he had.

16Aug09 - S/Sgt Campbell

- 1940hrs Sgt. Banbury contacted Sgt Campbell at his residence to complain that he believed PC Jack was feigning illness. Sgt. Banbury wanted to initiate an internal complaint. Sgt. Banbury advised to collect statements so both sides of the situation could be examined as there were two sided to every story.

16Aug09 - PC Payne

- Didn't work with PC Jack today as he called in sick after being charged under the HTA by Sgt. Flindall
- Since the 15th August 2009 I haven't done any calls with PC Jack or spoke with him really. He has not come to me for advice or direction.

17Aug09 - S/Sgt Campbell

- 1330 S/Sgt Campbell spoke to Sgt. Flindall concerning allegation of sick time and importance of matter being investigated prior to coming to a conclusion.
- 1400 S/Sgt Campbell discusses with Sgt. Flindall the potential of a Human Rights complaint and the importance of being objective, also getting a learning plan to correct PC. Jack's issues. S/Sgt Campbell would be re-submitting the Briefing note for the driving incident at the request of Acting Supt. Borton.

18Aug09 - S/Sgt Campbell

- 0835hrs - Acting Supt Borton advises to move PC Jack to have a fresh set of eyes, to switch platoons and coaches.
- 0900hrs - S/Sgt. Campbell contacts PC Nie to coach PC Jack. PC Nie agrees to complete coaching duties.
- 1300hrs - S/Sgt. Campbell speaks to denial of overtime to PC Jack. PC Jack advises that he had no supervision.
- 1500hrs - S/Sgt. Campbell advises PC Jack of meeting on 19th of Aug 09 with his Sgt. to discuss issues of driving and a request for an assessment of his driving skills.

19Aug09 - S/Sgt Campbell

- 1145hrs – Sgt. Flindall and Admin Sgt. SMITH advised PC Jack would be moved from his shift and the issues surrounding the move.
- 1311hrs – Sgt. Flindall reports to S/Sgt. Campbell other issues of driving problems with PC Jack via PC Hobbins and PC Jack at a paid duty. Sgt. Flindall advised neither PC Hobbins or Sgt. SMITH had come forward and from past experience both would do so if there was an issue.
- 1320hrs - PC Jack association rep PC Mitch Anderson, Sgt. Flindall and S/Sgt. Campbell met to discuss the following issues: PC Jack's driving, not following direction; issues on his shift with answer shopping, and problems of transferring theory to practical application. Sgt. Flindall provided incidents and examples and informed PC Jack he would be issuing him two 233-10's in the does not meet category. PC Jack provided response to the issues. PC Jack concerned he was not given proper direction or supervision in situations he was not familiar.
- PC Jack advised he would be moving shifts 30 Aug 09 and follow-up to his learning plans. Move of shifts would give him objective evaluation and fresh start. Present coach was going on parental leave and need for closer supervision and direction to correct issues.

- PC Jack brought forward issue of WDHP and unprofessional conduct by members of his present shift. S/Sgt. Campbell requested information on the incidents and persons advising that there was a zero tolerance for such incidents. PC Jack refused to disclose any details. PC Jack was happy with move from shift and action taken.
- PC Jack provides reasonable explanation for sick time usage. Sgt. Flindall and Banbury advised legitimate use of sick time no further action.

20Aug09 - S/Sgt Campbell

- 1615hrs - S/Sgt. Campbell reviews PC Jack PCS066 and returns to Sgt Flindall for service.

31Aug09 - S/Sgt Campbell

- 1400hrs - Teleconference with Human Resources Inspector Lee, S/Sgt. Kohen, A/Sgt Postma, Sgt. Flindall, PC NIE, and S/Sgt. Campbell to review PC Jack's file and work on solution to correct issues.

03Sep09 - S/Sgt Campbell

- 1650hrs - S/Sgt. Campbell met with Sgt. Flindall to discuss performance issues
- 1720hrs - Sgt. Flindall discloses that PC Jack is involved with ██████████ Organized Crime and is running OPP under cover cars involved in an ongoing investigation. Sgt. Flindall advises information came from a gym photo shown by Jack to other shift members in the spring. Sgt. Flindall advised to confirm his information and put it in writing. Sgt. Flindall advised to forward these to Inspector Johnston as S/Sgt. Campbell was away 04 Sep 09.
- Sgt. Flindall and S/Sgt. Campbell discussed earlier comments made by Sgt. Flindall WDHP and the vulnerability of probationary, immigrant and language difficulties.

09Sep09 - S/Sgt Campbell

- 0815hrs Discussed with Inspector Johnston concerning the allegations of PC Jack involvement. Inspector JOHNSTON had spoken to Sgt. Flindall a short time ago and contacted Regional Headquarters Command Staff.

09Sep09 - PC Nie

- started at 0500hrs – notified by night shift Sgt. of pending threats call – asked him to gather info – he took one call for a stolen vehicle – asked him about threats call, said PCC said there were three calls and they had to go – told him to call back and get all three and we would prioritize – he called back and got all three - at 0542hrs still hadn't called comp. – tried to get me to leave call as not our zone
- at threats call the complainant [REDACTED] got upset with PC Jack and asked him to take off his sunglasses instead of hiding behind them – he would not at first – he was unable to resolve to gather the information – I stepped in and tried to calm situation but complainant said he would only talk to me and not Jack – ended with complainant asking us to leave
- explained to PC Jack that the hard/tough approach doesn't always work with every type of person – we have to change our approach with each call

10Sep09 - PC Nie

- 0530hrs working on crown brief for impaired case – had POA charges to add and one for no insurance – asked PC Jack if he had ever searched for MTO certified documents for a suspended driver – said he had – asked if he ever did a vehicle record search – said no – showed him where form was and attempt to fill in blanks and I would check
- At 0645hrs go to check – I pointed out two errors and he told me that he followed example that PC McNab had showed him at 0100 hrs some morning
- Questioned him why he told me no if he had already done one – told him that one of his issues was answer shopping and I would not tolerate it – told him this was his warning and not to do it again, I will not accept lying and blaming other officers for mistakes – he apologized and said he must have been mistaken by the form
- Advised while entering call for stolen vehicle that he needed assistance searching the address – it was [REDACTED] – he told me he had never been shown how to search for this – told him that in 8 months on the job I didn't believe him that he wouldn't know this, I said it was a day one teaching thing – explained in all the times that he had done reportable calls he had to have been shown this – he brought up an impaired occurrence (etherington) that had County Road 18 entered incorrectly – said that PC D'Amico had showed him that – then changed and said that it was his mistake and he had been shown properly – told me that he was embarrassed and was not trying to be untruthful
- Advised PC Jack that he needs to be more aggressive/confident with his driving – he drives under the speed limit regularly, slows down and often stop at green lights, slows down completely when asked a question while driving – I keep reminding him to keep speed up

- MVC call on Blairton Road with Huffman – immediately once he locates the driver he walks in and tells the man there will be no charges, he just needs to fill out the traffic report – I knew the suspect and upon checking his record it's discovered he is suspended four times over – PC Jack said that yesterday I told him to be softer on the approach with people – he realized his mistake but I reiterated that he has to adapt to each call
- He questioned me as to how to start off his notebook – said he was never taught – told him I didn't believe him because he would have been taught that on his first day – said that PC Filman never showed him, said he learned from PC Rusaw – again told him not to blame others, told him that I would look at how he does it and confirm it was okay, but I was not showing him my way so that he could later on use it against me – talked to him again about how he commits people to answers so that he can blame them if someone else tells him differently – told him I was not playing his games and he smiled and said he was sorry – it was clear to me that he knew what he was doing and that I had figured it out
- Appeared very stressed today with deciding what tasks to do and when – explained the need to prioritize and not just sit around the office all day doing paperwork – need to have a balance

10Sep09 - S/Sgt Campbell

- 1330hrs - S/Sgt. Campbell reviews work plan for PC Jack and also receives a note from PC Payne outlying WDHP complaint within it as to PC Jack's behaviour towards her and inappropriate comments concerning her appearance.
- Allegation as well as to PC Jack secretly audio video taping fellow officers.
- S/Sgt. Campbell brings this to the attention of Inspector Johnston and also contacts Detective Inspector Cox for direction.

11Sep09 - S/Sgt Campbell

- 0730hrs - S/Sgt. Campbell speaks to PC Payne concerning her WDHP allegation and direction as to what would correct issue.
- 1706hrs - PC Payne advises that the change in shifts rectified situation she does not wish to pursue matter.

11Sep09 - S/Sgt Campbell

- Inspector Johnston advises allegations of PC Jack's crime involvement to be reviewed by Professional Standards Bureau. Peterborough Detachment is to do no investigation.

15Sep09 - PC Nie

- didn't offer to back up his zone partner on a 911 call – admitted he heard the call but didn't think he needed to go – blamed it on past calls he saw on his shift where officers went alone to 911 calls – explained to him how each call his different, can't make a standard set of rules
- PC Jack asks me last name of recruit that I coached named AI
- stand-by keep the peace – he was unable to speak with the complainant or the homeowner so we attended the residence anyways – no one was present so he contacted dispatch and advised them to send the complainant to get her belongings – told him to stop and explained that it was not logical at all to have someone take belongings without the other half present – told him we could not do it that way – said he understood now why it could be an issue – again tried to excuse his decision based on a previous call and what he had seen – we discussed how the details were different
- 2130hrs – told him he needs to be more proactive – spending too much time in the office on paperwork, also that he needs to improve on his driving, again told him to stop blaming others for his mistakes – told him mistakes are understandable but to stop blaming everyone else

18Sep09 - PC Nie

- at start of shift were sent to PD MVC - enroute were asked to attend MVC scene with zone partner who had impaired driver – he told PCC that we already had a call but would attend the impaired accident – I then made arrangements for other officers to cover the original call we had, PC Jack had no idea what everyone else was doing because he wasn't listening to the calls – I explained that one officer was doing a stand by call for us and now another was doing an MVC
- approximately 10 minutes from the MVC we were sent to a sudden death and he decided to re-route from the MVC but asked for another officer to take that call – I explained to him how if he was listening he would have known that there was no one else available – also that since we were closer to the MVC, we would stop quickly, get the drivers information and tell him the officer would call him later – he said he thought sudden death was more important – I agreed but explained he needed to be able to deal with both calls quickly knowing that EMS were already ahead of us to the sudden death as the call came from them
- at the sudden death, he was unable to gather basic information right at beginning from the park owner to relay to the Sgt who was on his way – showed him what was required for a quick update – the park owner had no idea what PC Jack was asking until I stepped in to clarify – it was his first sudden death call though
- when attending hospital he was having difficulty deciding where to park in an empty lot – very nervous/indecisive, couldn't use common sense to

- park near emergency - said it was because he had never been there before but agreed patients are always taken to emergency at hospitals
- when leaving hospital a kid on a bike with no lights and no helmet drove right onto road in front of us behind our zone partner who had just passed – it was dark so the kid couldn't see we were police – PC Jack braked hard and then continued on – we finished our conversation about the call and then I asked why he didn't stop the bike – I asked him if he knew the two offences and he did, but when I asked why no stop he said he wasn't thinking like a police officer mind set – told him he was working the full 12 hours and that he needs to be able to multitask – just because we're talking doesn't mean we can't stop to deal with an offence – confirmed that this now did not mean to stop every kid on a bike with no helmet or light, this was specific because he rode out in front of us – addressed multitasking skills again
 - when back at office I told him to contact a fraud complainant that had called earlier in the night - as it was now 2330hrs or so, I told him to either explain that we would call back the next night at 1800hrs, or he could have an officer call her in the morning – I told him to take two minutes and quickly deal with it so we could work on the sudden death report, as he was already on overtime from his driving assessment – he spent over 20 minutes on the phone taking all the details of the call – told him that was not what I had instructed him – said he was not able to get her off the phone and I told him that he is the officer and can dictate how the call goes – be more assertive
 - while driving to the sudden death call, he missed a turn because he relies solely on his GPS unit to get him to calls – I force him to read the map but he still inputs the address and watches the screen, often missing turns and having to circle back
 - prior to writing sudden death report he said it won't be good because he is tired and exhausted – told him not to make excuses again because we have all been in the same situation and no one else says anything – especially new recruits

19Sep09 - PC Nie

- Baker Street fraud call – the complainant was trying to tell him that we were no longer required and he didn't listen and just took a full report – he spent 45 minutes on a call that could have been 5 minutes – time management addressed
- Upon leaving, he observed a male pedestrian who he thought was drunk, in his words, because he was walking with a drink in his hand (Tim Hortons' coffee) – he drove past the male and rolled down my window which I stopped him and told him to get out to approach the male – he left the car completely blocking the northbound lane of traffic with no emergency lights activated – traffic was not busy but those that came had to go into oncoming lane to go by - his approach with the male was very

interrogative and the man asked if he was doing something wrong by walking with his coffee (he was obviously concerned about why he was stopped) – spoke with PC Jack about vehicle position, lights, tactics, etc. then asked why he didn't make a notebook entry – told me that he was still going to but we were talking – told him that wasn't true as we were 15 minutes down the road – he said that PC Crowder had told him that he didn't need to make his notes at the time of the call and that other times PC Filman was three hours behind in his notes – I asked him what his normal procedure was and he just again talked about the other officers – I sternly told him to stop playing games and to answer the question – When you stop someone for speeding, do you make your notes right away or drive down the road 15 minutes and then stop to do your notes. He got mad and wouldn't answer so I pushed again for a response and he said he was thinking – he then said that he does each method 50% of the time – I told him this was a simple exercise to show him when he should make his notes – he said he didn't want to lie to me and I told him once again he was trying to set things up to blame someone else and he nodded in agreement

- Shortly after we stopped a speeder – he told me he didn't know how to fill in the township or where to sign the ticket – I told him to stop playing games with me, that after 8 months on the job he knew the answers – told him to look on his map for the township if he didn't know, and I told him to sign the tickets the way he always had – he said that he had been showed two different ways – I told him that I knew he wanted me to tell him how he should do it just so he could blame someone else if it was different than what I taught – he chuckled at me when I said this – it was very clear that he knows the games he is playing and I assured him I would point this out every time it happens
- Met with Sgt. Butorac and PC Jack to discuss issues to date – PC Jack lists what he believes to be his problems: (1) Paperwork – learning police lingo (2) His mind is structured as independent from 8 years of office environment – doesn't see things as a team (3) Foreign language – he has never worked in the real world, only in academic environment (4) Not using his prior computer skills – thinks he was hired for them but can't use them (5) Indecisive with senior officers around him (6) feels under pressure – alone in this country, stress from being closely watched, living alone, has bills to pay (7) trouble looking at things from helping people vs. charging people perspective – police were bad growing up and he has to adjust his mindset (8) never failed at anything in his life – what is common sense for others is not common for him (9) low self-confidence as he is afraid of losing his job.

20Sep09 - PC Nie

- he asked me how to do a traffic report and provide the information to those involved – I told him to do what he was taught by PC Filman – again

we discussed how it is completely inappropriate for him to set me up for a new answer to something he already knows and then blame another officer when it is different and he agreed – we discussed how there are several methods to provide traffic report information

23Sep09 - PC Nie

- PC Jack was served with an internal complaint about associating with undesirable people – he asked what he should do and I told him to call the association but I didn't want to know details
- Throughout the night he continued to bring up how he was not associated with those bad guys from the gym – he asked me if I remembered going to the [REDACTED] the other night and that it was owned by a drug dealer – asked if I remembered him talking about that guy [REDACTED] who he said had gone to [REDACTED] I said that I remember telling him I had heard that the owner was into drugs and that I had stopped [REDACTED] for a twelve hour maybe five years ago – he said that he knew all those guys before he was police and hasn't talked to them for over five years – he said once he was police and found out they were bad he stopped going around them
- We attended a call a [REDACTED], the complainant, [REDACTED] immediately called PC Jack by his first name when we arrived and said "you don't remember me do you" - PC Jack said yes that it was from the gym and they discussed doing handstand push-ups – the complainant was very vague with his information about why he called and said "look Michael, you know all the history here so I don't need to get into it" – he then said that he knew that the conversation was being recorded – I stepped in and assured him that nothing was being recorded and the complainant said that PC Jack knew what he meant – I asked PC Jack was he was talking about and he looked very white and said nothing – I again told the complainant that nothing was being recorded – the brother of the complainant was arrested for prevent breach of peace after it was apparent to me that he would not calm down as he was drunk – I told PC Jack to arrest the male as I had had enough – at no time did he read RTC or Caution – when I brought it up 3.5 hours later he attempted to blame me saying that he was going to but I rushed him saying we needed to get back to the office quickly before the male damaged the cruiser – I explained that all he had to do was admit that he forgot but he kept trying to excuse it by blaming it on being rushed – I said if that was true he could have done it in the car on the way in or at any other time over the 3.5 hours – he said that he didn't do it there because he thought for safety the guy had to be in the car to read his rights because that is what he watched everyone do – again told him to just admit he forgot as that was better than to blame me for it – he just nodded his head but appeared angry
- He left to purchase gas and came back with a name on a piece of paper – he asked me if I knew that a Russian guy owned the Pioneer gas station – I said I had heard that and he showed me the paper and asked me to

pronounce the name – I asked why and he said that he was in line to pay and noticed his name on his diploma – he said it was a Canadian version of the Russian name and again asked me to attempt to pronounce it which I did – he then walked away – very odd

24Sep09 - PC Nie

- stopped beside cruiser on shoulder in live lane of traffic – Highway 7 by Norwood – no emergency lights and traffic was coming up behind us
- upon entering EMS base in Norwood, PC Jack spoke with paramedic and had a short conversation which I was not present for all of it – when he left to go to washroom paramedic made symbol of a square and stated that “that guy can’t think outside the box eh?” something he picked up on within a short time frame – also kept rolling his eyes at me listening to PC Jack attempt to clear a call with someone on the phone and get details
- discussed with him the fact I had heard twice about the recording device – denied it outright and had no explanation for call from last night – said it was a mistake that the guy thought he knew him, confirmed he had never been to [REDACTED] before and did not know any history as [REDACTED] had stated – told him it bothered me that I felt like the outsider not privy to details that he and [REDACTED] knew but weren’t talking about – he said [REDACTED] was mistaken – I said I just was asking about what I heard and why he said it – PC Jack said he was probably just talking about police recording things in general and I said no, he was talking directly to you – again he denied knowing any history and had no explanation – told him if I ever found out he was recording me without my knowledge we were finished and he could find a new coach – told him the Sgt. was aware that I was talking to him about this – he became upset and said it was just another thing he was being threatened with – confirmed that I was not threatening him, just giving him facts as I saw them – he said he couldn’t understand why I was asking things, told him I was just connecting the dots that were in front of me and I wanted an explanation

02Oct09 - PC Nie

- attended crime scene near Burleigh Falls – PC Jack advised he had never done one before and needed direction – he was given a crime scene log from the prior officers that he was relieving and was told to fill in the blanks with the appropriate responses as it was straightforward – at one point he asked if licence plates should be written down and people that passed by – he was given direction as to what I thought was appropriate or not – he then got out and showed me a copy of a log that he had found with instructions on what to do – I told him this was another example of him setting me up to tell him something different than what he already knew to do

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- teleconference with Kent Taylor and Staff Campbell discussing the need for remedial driving
- family dispute call – PC Jack got to the point where he had no idea what to do and told the complainant that he needed to have me explain what to do because I was more senior and had better knowledge – he tried to justify it by saying that I knew more about banking and mortgages which I explained had nothing to do with the complainants questions – the son of the complainants girlfriend attended and was irate- PC Jack appeared nervous and was very concerned by his words “oh no” when he saw the son punch his truck in the driveway - it was explained to PC Jack that I was not certain he felt confident to look after that situation had I not been there – it appeared it would have gone out of control quickly – he even needed direction at the beginning of the call to keep the involved parties separate

08Oct09 - PC Nie

- near start of shift had to transport a prisoner to court – attended cell area with PC Jack, two other members of the shift were present as well – PC Jack had all dealings with guard and a female prisoner walking by without talking his gun off – began completing prisoner form for a release as opposed to a transfer – when he went to get our prisoner I pointed out his gun and he said he knew – I told him he didn't or he would have taken it off – also pointed out that he didn't search the accused - once at court he opened door and just let accused walk up to jail, did not do proper escort or take any control – when asked about this he confirmed he knew proper escort techniques but assessed the situation and felt the accused was compliant – told him never to defer from his training – said he didn't search because the male came from our cells, confirmed we had already talked about searching prisoners before – said that he missed the things in the cell because he said too many things were going on at once and he got confused

12Oct09 - PC Nie

- when approaching a collision scene in Apsley, PC Jack was so excited that he parked on top of the evidence of the collision – only focussed on getting to the call, another officer was already there so he could have thought things through - talked about multitasking and how he needs to observe these things prior to destroying evidence
- while attending domestic call with unwanted male at residence, PC Jack chose to drive at less than speed limit, no lights or sirens – said that he felt getting to call minutes sooner would not help as the “headlock” and

domestic were already over – explained to him about risks at domestics, etc

- asked PC Postma on air how fast he was travelling and how he didn't think he could catch up to him
- once at the domestic, he spoke with the victim and did not even check whether she had been assaulted or not – appeared unsure how to handle the information she was giving him
- when completing DVSR – he did it more like an interrogation than a victim report – when she was unsure of an answer he told her very firmly it was an important question and she needed to answer

13Oct09 - PC Nie

- after leaving call on Indian Road, he approached a curve in the road and stopped completely – approaching vehicle wanted to turn across us but had no idea what PC Jack was doing
- traffic stop in Havelock – allowed car to pull in behind him then it turned into a parking lot – he stopped in live lane and put rear lights on – then let driver walk up to cruiser – discussed proper vehicle stops again – driver also pointed out that PC Jack did not complete proper stop at railway crossing stop light – with same driver, PC Jack asked to run plate and was told to stand by – when he was told to go ahead he missed the call as he was making notes

16Oct09 - PC Nie

- stopped several cars along Highway 28 north of County Road 4 – had to discuss again several times about proper and safe vehicle position during stops – each time I would correct one issue he would fix it but a new one would come up – having great difficulty in assessing where to stop and how to stop vehicle safely – too much to consider all at once in his words
- while doing RIDE, had truck approach with MAR09 val tag – saw him look at tag when approaching then asked no questions about it and told driver he could leave – I continued with questions and told driver to wait, resulted in 1072 driver

17Oct09 - PC Nie

- at start of shift, PC Jack advised we had a traffic complaint to go to but it was ten minutes old and vehicle was tailgating and passing unsafely, he then said he had to do log-on sheet because dispatch didn't have one – we headed to shift briefing and he appeared very stressed and informed OIC Postma that log-on was not done – he was advised to leave it for now and it would be sorted out by Postma as we needed to figure out zones as 4 people were off – PC Jack just sat there and stared at table appearing frustrated – when briefing was over he told me we had another traffic

complaint and it was threats, someone gave another person the finger – I asked if there was a plate and description and he confirmed there was so I said we had better go – he got upset saying that he had to do the log-on and raised his voice at me – I told him to relax that it was not a big deal, he could just ask someone else to do the log-on sheet – within 30 seconds Postma walked back in and asked PC Jack to do the log-on before we left if we had the time and told him three times what to log people on as including himself– PC Jack became obviously frustrated and started muttering things under his breath about being asked to do two things at once – he finished the log-on and walked out – I then took a call from PCC and the dispatcher said the log-on was all messed up – people were logged on as different zones and numbers as what she had been told by Postma verbally – I corrected the errors and spoke with PC Jack – he again became quite angry advising that he heard Postma’s instructions but no one can be expected to handle three things at once – I explained that a log-on sheet and two traffic complaints were minor tasks, and that he wasn’t doing them at the same time, he just needed to prioritize them – he said it was impossible and that he couldn’t be expected to start assessing and formulating a plan for one thing and then have to switch to another – I told him to take a breather and start over – he said he had no idea what to do and that everything he did was wrong – we sorted out what he had heard with the traffic complaints – I then called back to dispatch to confirm and there were more details that he had left out – explained this is why I have seen he has difficulties listening, hearing, etc because he only gave partial information to me. I explained to him that if he can’t handle more than one thing at a time than to tell me and I will make sure we just do one thing until he can handle more

- call for rollover with three suspicious youths on Burnham line – as he approached the scene obvious skid marks were observed in fresh gravel – he didn’t slow down and drove right past the car in the ditch and the kids standing on the road – second officer on scene questioned why we drove past scene – when deciding where and how to turn around, he drove into a large pothole where the ground had washed out, inches away from rolling us into the creek at the side of the road
- when dealing with the youths, he just stood there and watched PC Clark – was unable to determine that he could assist by separating the youths as they were being evasive with Clark – he only did so when he observed me take one youth out of the group
- at threats call in Norwood with HBD male, he began questioning to assess whether threats existed or not – he was prepared to take complainant to residence without confirming the type of situation he was heading into – he knew the complainant was scared to go home because his girlfriend had told him the suspect was there – I clarified the details and then explained how we could take the complainant home to his private apartment, no threats were actually made, and we did not have to speak

with the suspect because he was most likely passed out drunk (from prior info from PC Stimson)

- call on Old Norwood Road – we had to drive intoxicated male party to his residence – PC Jack was planning to drop him off at the end of his driveway and let him walk to his house - then he said he would be polite and drive him to the door – then admitted to me that he did not intend on making sure the drunk guy was looked after by his parent

21Oct09 - PC Nie

- PC Jack attended MVC call alone on County Road 2 (he had started early and did not inform dayshift Sgt. that he was not to ride alone – he arrived at 2 car mvc at 1711hrs – not blocking lanes – called his coach officer at 1910hrs to advise he was complete – said delay was getting tow truck as he allowed involved party to call for tow for the victim instead of confirming himself – traffic report was not completed in this time frame as well – explained how this could have been done faster
- Discussed the lack of notes with him for call – no indication of damage, no diagram, no summary, no weather/road conditions – advised he had some of the details on the traffic report and it would be on his ticket – then advised he determined that it was not an important call so he didn't feel the need to waste time on very thorough notes

22Oct09 - PC Nie

- while having conversation on a teaching point, PC Jack observed vehicle he wanted to stop on Dummer-Asphodel road – told me to stop talking to him as he could not concentrate on both things at the same time
- PC Jack stopped five vehicles in the first half of the shift and gave out three warnings for speeding – two of the three were warnings because he said they were nice people, the third was because they looked poor and could not have afforded the ticket – the one speeder he did charge was a hockey scout driving a nice vehicle – told him not to discriminate about how people looked as a gauge on whether to give a ticket or not – said it was his discretion to make these choices – advised him that his choice better be because he was not confident with the speed of the vehicle rather than “she was nice” or “they looked poor”

26Oct09 - PC Nie

- abandoned m/v on 115 – PC Jack stopped cruiser in front of vehicle on a curve as he couldn't decide whether he should stop or not – finally made choice to stop and cut across in front of the vehicle then repositioned behind as better position for safety and tactics
- traffic stop on County Road 1 – 80km/h zone – stopped cruiser in live lane – said he was doing this for an offset – agreed he was not trained this on

- highway stops – caused long line of traffic stopped behind cruiser - while approaching the vehicle he appeared nervous, touching various radio buttons and light bar, then rolled down window completely – said he was unsure why he rolled down the window – all took place while approaching vehicle and trying to turn around
- vehicle stop on County Road 29 – felt vehicle was unsafe as indicator light on drivers side was missing at front – turned around and stopped vehicle – expired insurance, and driver had full plate of hot food on passenger side floor – appeared he placed it down upon stop – PC Jack missed hearing a radio call to his unit during the stop – appeared stressed by what to do with individual – advised it was clear he had no insurance and was going to write part III summons – explained to him that slip was only expired and to maybe clarify with driver – subsequent call to insurance company revealed valid policy in effect – no concern was given to the plate of food that was obviously going to be eaten
 - PC Jack attended Chemong RV for follow-up to theft occurrence RM09125442 – on July 13 he received a call about vandalism to a pop machine with the money being stolen – complainant called for information only and PC Jack took report but did not attend call – on August 18 he gets voicemail from cousin of original complainant advising there was a theft of his belongings from the same time – between August 18 and October 7 PC Jack plays phone tag with the complainant as he is a truck driver and PC Jack had vacation – on October 13 the complainant faxes a statement with a list of stolen items – PC Jack's first thought was that there was an insurance scam going on – he was asked why he never attended the incident location given the situation – how can you solve a theft without attending the call – his reason was that the original call was for information only, and the second call he could never get a hold of the complainant – he was made to attend the call on October 26 and spoke with the original complainant – the point of entry onto the property was located and the complainant advised that the grass was packed down like a trail at the time of the theft – the coin changer from the pop machine was still located in the back of the property – it was explained that the call could have been completed some three months ago had he just attended the call

27Oct09 - PC Nie

- missed radio call while talking to person at collision scene
- call was on radio where night shift was looking for a stolen vehicle – PC Folz advised he had two people under arrest at Airport Road by train tracks – advised PC Jack of information and he said he heard – did not appear to be in any type of hurry to assist his coworkers – PC Pitts confirmed he was leaving at the same time – had to repeat location to PC Jack three times prior to even leaving the parking lot – encouraged him to move faster so we could help our partners and all it did was slow him

down – he appeared very confused and could not deal with the lack of information on the call – wanted more details than just “go here to help the officers”

- dispatched to deer on road on County Road 4 – PC Jack advised there was no point in attending as roads department had already been advised – convinced him we needed to attend and found dead deer in the middle on the westbound lane – PC Jack removed the deer himself - discussed the need to attend as things may unfold differently than thought – can't count on others to always do our job
- collision with vehicles in an apartment building parking lot – PC Jack advised he would be charging the driver with Careless driving – he let at fault driver leave scene to attend court and kept her I.D. – after discussion explained problem with careless driving charge and the need to now return I.D. that could have been returned at the time
- disabled vehicle in turning lane on Highway 7 at 7th line Asphodel – two cars were facing each other attempting boost – PC Jack realized something was wrong but continued to drive right past the involved people – then had to return to his original position to be the safest – could not piece everything together when first approaching the scene – caused more concern as driving past problem at 5km/h
- drove past Good Life fitness club and PC Jack said “that's the gym where they say I hung out with the criminals”

30Oct09 - PC Nie

- advised that he was told to stay on OT on Tuesday night to take a prisoner to Kingston with PC Foster

31Oct09 - PC Nie

- spoke with Sgt. Butorac about evaluations – he advised that PC Jack volunteered to go on prisoner run on Tuesday – said he was “jumping out of his skin to go” – found it interesting given that he told me that he was told to go

01Nov09 - PC Nie

- PC Foster advised me that during the trip to pick up the prisoner with PC Jack that they each took a turn driving – he described PC Jack as “he is the worst driver that I have ever driven with”
- 0512hrs – dispatched to family dispute call where the caller has almost had their finger bitten off during an altercation – PC Jack described it as a high priority call when we were getting ready to go – he gets in cruiser and starts to look for location on map – County Road 2 – told him he knows where it is so we should be already driving as he has been on the road several times – PC Pitts also advised him to drive down Bensfort Road

which he knows where that is as well – we proceed down the ramp onto the highway and he proceeds to drive approximately 75km/h – just prior to the first exit PC Pitts drives past us lights and sirens activated – PC Jack then proceeds to accelerate very quickly and appeared flustered as he tried to activate the equipment – we were travelling down the off ramp at approximately 120km/h as he was trying to catch up to PC Pitts and I cautioned him to dump speed as it was a 90 degree turn – the tires made a loud squealing sound as they tried to maintain traction and we slid into the oncoming lane (no traffic) – the entire way to the call he attempted to catch up to PC Pitts – several times saying “oh God, and oh my God” as he could see that he was falling behind or losing sight of PC Pitts – the entire way I cautioned him about driving within his own abilities and not playing catch up to another officer – asked him why he would drive under the speed limit if it was such a high priority call in his mind – he said that he wanted to let PC Pitts go past on purpose so he could follow him to the call – I told him that was not true as he would have explained that to PC Pitts when he was beside us at the office, or on the radio at the very least – told me he couldn’t think about it now as there was too much going on – as we approached the house you could see PC Pitts cruiser in the driveway and he drove right past the house and number – he would have completely missed it had I not yelled at him to stop – again appeared extremely flustered and overwhelmed

05Nov09 - PC Nie

- PC Jack was coming back from driver training in Lindsay – in an unmarked cruiser in civilian clothes, no gun – he had asked Sgt. Butorac what vehicle to take and was told to use the unmarked – PC Jack failed to tell the Sergeant that he already had a conversation with me and the staff sergeant who told him to go in uniform in a marked cruiser if nothing else available – on the way back he did a rolling marker check on an expired plate – the dispatcher asked if he was stopping the vehicle and he said no that he was not in uniform – he then advised the vehicle was weaving and asked for another unit nearby – PLPS and PC Foster began making their way – he updated that the vehicle went into Sobey’s parking lot, then looped around and came back out, then went to another parking lot – Foster and a city officer attended, PC Jack pointed out the car and then left – he did not tell them who the driver was – discussion was had between Jack and sergeant and coach – he set himself up to fail – shouldn’t be calling in plates when in cruiser with no uniform – should have stopped car in lot if he thought it was a drunk – risk of doing so with no uniform – should have stayed to identify driver
- PC Jack staying late to work on case from earlier in week – was interviewing suspect – covered off two possible outcomes given the information he provided in the case – told him no matter what to not lay breach charge for keep the peace alone – get call at home from day shift

that crown attorney freaked out over brief and gave it back to PC Paradis/D'amico – they laid 8 criminal charges – PC Jack was asked why he laid the one charge I told him not to as the court would freak out – said he didn't remember me telling him not to though he remembered everything else about my instructions that day – told him I was really upset and pissed off – explained how lack of information once again led to incorrect advice and a huge problem as a result

- Reviewed statements with him – questioned why he never explained to me that victim had her head bashed on floor 4-5 times, or that she saw the accused drink alcohol – explained that these basic points would have led to different advice being given
- Explained to him that he no longer will switch shifts to not work with me – I will have to hold his hand through each occurrence in order to ensure things are done as asked – said that I tried to give him some latitude as he has 10 months on but now I can't

09Nov09 - PC Nie

- PC Jack arrested male party for 253 while working with another officer
- Brought accused into cells though never advised me he was working on things – went to check on him and assisted with paperwork – told me he was going to release YO on PTA – asked when parent was coming and said they had left a message – reminded him of notice to parent and fact that he needed to release the kid to an adult – kid asked to lie down in cells, PC Jack asked my permission to do so – couldn't decide for himself – then let the accused go into cells with Jacket, belt and shoes on with laces – stopped the kid and then muttered something about searching him already and asked him if he put anything in his pockets since he was searched – I then pointed out he could not be in the cells with his Jacket, shoes, and belt – later confirmed that he had his notes complete, and all release documents were done – said he needed to stay as he told the mother he would be here when she arrived – told him there was no need for him to stay that dayshift could release – he then asked to stay for a learning experience and I told him no as he had done a release before – told him it was just an excuse to delay things so he could stay around – made him go to dayshift and ask for someone to release – as I was leaving he came to me and said we had missed a G2 charge – told him not to bother as the over 80 was good enough – he said PC McNab told him he had to lay it as well – said I wasn't telling him what to do but he could tell PC McNab thanks for the suggestion but all the paperwork was done – spoke with McNab the next night and he advised he only told Jack about the possible charge if he wanted it, not that he had to lay it

10Nov09 - PC Nie

- attended family dispute call – son on probation for domestic assault had gotten into fight with his grandpa, then came to the family residence and was arguing with father and brothers – PC Jack spoke with involved parties – he removed father from kitchen (like a suspect) and then spoke with him in living room – after he was done he sat for a minute and then asked the mans permission to speak with me – the man appeared very confused as to why he would ask this – at no point did he ask about the status of the grandpa and if he was injured – upon going outside to discuss he advised he was going to arrest the male for breach of probation for keep the peace – told him I couldn't understand how he just was reprimanded for doing this yesterday as a result of his charge last Friday – how could he be doing this again with the same charge – asked him if he didn't learn something – said he needed to think for a moment – told him it was obvious he was uncertain what to do with the occurrence – had to tell him his options – he had also told the father that they could have a no alcohol condition placed on their son – told him he needed to correct this because he was telling them the wrong things – he denied saying it that way but just prior to leaving the father asked how they could get the condition added that Jack had talked about – explained to him that information was incorrect and we apologized

13Nov09 - PC Nie

- during traffic stop on Highway 28, PC Jack stood in front of suspect vehicle making notes – discussed again how this was unsafe and that although they were seniors we had discussed proper safety concerns before
- during one vehicle stop he wanted to give an Alcotest – placed male in rear of cruiser without checking pockets – when he was asked to turn on the interior light to see the male he started pushing all the emergency equipment and shut off the lights while on the side of the road – took three attempts for him to get the correct light as he was so flustered – did not notice he had turned off emergency lights
- another point during the night we had a vehicle approach us in our lane – we were in left turn lane and vehicle was in our lane – PC Jack appeared very nervous, he recognized the car was in our lane but just moved over and let it go by – it was like he knew he wanted to do something but couldn't decide what to do – I told him to turn around immediately and stop the vehicle – when he did I noticed the car turned into a driveway – I pointed this out to him and he made a turn directly towards the ditch, about 150ft short of the driveway – when our tires touched the gravel shoulder he swore and drove up the shoulder until the driveway – this was all on Highway 7 – told him I would drive for a bit until he regrouped and got himself back together

- while driving down Birchview Road (60km/h zone) he was travelling at 90km/h – I pointed this out and he said it was a straight, clear stretch so it was okay – discussed how he drives below the speed limit on patrol and to calls but this time was 30km/h over the limit
- told by PC Read that PC Jack had approached him and told him he had heard a rumour that he had more than one coach officer while I was coaching him – Read said he told him that I was his only coach the entire time
- I called PC Jack on his way home from work and asked him about who told him the rumours – said that he had “overheard this in one of his ears in passing in the constable room” – said he went to Read to confirm the rumours – told him I wanted to know who had said the rumour because I was going to deal with them too – he said he didn’t feel comfortable telling me because he didn’t want to get someone else in trouble – asked him what business of his he thought it was to ask Read this information – said he thought he was being honest by going to the source to confirm the rumours – he told me he would tell me in person on Friday who he had heard the rumour from

13Nov09 - PC Nie

- when walking into work met PC Duignan in parking lot – he told me that PC Jack had approached him and was all scared and upset that I had confronted him on who was spreading rumours and that he didn’t know what to tell me – said he told PC Jack to tell me the truth – PC Duignan said that he felt sorry for PC Jack and was just trying to give him some helpful advice – said that he had asked PC Jack for a ride home one day and they talked in the car – said that he told PC Jack that he heard he was having some struggles and that he should talk to PC Read because he thought he had some difficulties as well – PC Duignan said he was only trying to help and he hoped I wasn’t taken things any further – told him I appreciated him telling me what he did

14Nov09 - PC Nie

- had discussion with PC Jack about why he approached PC Read asking questions about his probation period - wondered why he had not approached me about it the night before when he said he would – he began to say that he thought I already knew because PC Duignan had talked to me – he stopped what he was saying before he mentioned Duignan’s name – I asked him if he wanted me to finish his sentence and I put Duignan’s name in and he appeared very nervous – told him that I had spoke with Duignan who told me that they were in a car together and had a private one-on-one conversation about things – asked why he told me he had overheard things in the constables room in one of his ears instead of telling me the truth – said he knew that Duignan was in “lots of shit” and

he didn't want to get him in trouble – asked him to explain why he would lie to his coach, the one person trying to save his job, and side with the person who in his words was in shit – said that he was just trying to be honest by going to the source – he said that Duignan was the only person that provides him with emotional support and that's what he needs – told him I was sick and tired of playing games and could not stand it when I am being lied to – said that he thought he was being honest and was not trying to play games – told me I was making a mountain out of a molehill – said this was not the case when someone lies to me – he admitted he lied because I put him on the spot and didn't give him time to think of a response – then he said when he talked to Duignan that he suggested to tell me that he had just overheard things in passing and not to say where he had heard things from – asked him if I needed to give him notice next time I wanted to confront him with an issue and give him time to prepare an essay for me as a response - later he said "you say you are sick and tired of me – well I am sick and tired of being accused of playing mind games" – told him that was exactly what I was talking about – he was twisting my words to make me look bad – explained I never said I was sick and tired of him, just that I was sick and tired of the games and he agreed he knew what I meant – then he went on to say that people in their own countries are subconsciously biased towards people from other countries – said that we like to protect our own home and land from visitors – said when he first came to America that he hated Americans because they treated him poorly – said that as he stayed here longer he grew to like people but others did not like his accent and behaviours – said that we all are like that in our own countries – told him that I was upset that he could even suggest that about me and that if I ever heard that come up again I would lose my mind – said that I would not tolerate him accusing my of being biased towards him or his accent – said that he didn't mean me specifically just people in general – told him that I had been down this road before (briefly explained PC Chase) and said that neither I or my family needed this – gave him a brief account of the racism allegations that were suggested and how PC Chase told me that other officers were telling him to lie about me to save his job – PC Jack said he didn't mean to put me and my family in this position – told him again he was twisting my words – confirmed he understood that it was the other officers, not the recruit that had caused the problem – told him that I was the one trying to help save his job and it was very odd that he would lie to me – started to suggest that he had a sleeping disorder and that's why he talked to PC Read about his medical issues – told him again that PC Read's situation was none of his business and he should not have asked about it

19Nov09 - PC Nie

- Two hour meeting with Sgt. Butorac, myself, and PC Jack - PC Jack explained that he feels that when he is with me there is an axe above his head the entire time. He said it is a love-hate relationship - he loves my teaching but hates how intimidating it is to be in the car with me. He said that what I am seeing is not representative of how he would perform if he was alone. He said that he feels so much pressure to do things right with me that he screws up all the time. He then went on to explain the psychology of this and how when I point out the mistakes that he is making that everything is always negative. He said he does not have 100% trust in me for my motives - he said he feels that maybe I am documenting everything to cover my ass in case he is fired and there is a lawsuit that happens. He said that there were things written about him in the evaluation that were not true. When asked what motivation I had to lie he just nodded his head when I stated I had no reason to lie. He said that his biggest problem is me as I am watching over his every move - He was assured by both of us that we only had his interests at hand in attempting to help him pass. He confirmed he knew that but could not change how he felt. He was asked if he felt that if he was with someone else could he perform better. He advised that there was no point as a new person would have to learn all about him and it would be like starting over. He said if I was his coach from the start that he would not be in this position - he feels I expect too much from him and I said only what is expected from a recruit at their 11th month. He feels he would be at standard had I been coaching him from the start and that's why he is behind - The Sergeant explained to him that he has no choice but to work in this situation - that he is being watched by his coach. He acknowledged this but still felt he would be fine if by himself and not under pressure. It was re-iterated that stress and pressure were parts of the job and he needed to be able to perform under these situations as well. He commented how he forwards emails and work to his house so he can work on them without distraction, that there is always too much going on around him at the office and pressure to be out on the road. I told him this was exactly one of the points we were making - he has to be able to work effectively even with all the distractions

23Nov09 - PC Nie

- disabled M/V on County Road 2 - PC Jack stops to ask driver if she is okay and she states she has someone coming - he makes no inquiries about the vehicle and checks later in the day reveal it is now abandoned - could have prevented this if thought through
- stopped m/v on County Road 44 - elderly male seen without seatbelt - PC Jack misses seeing driver exit vehicle as he is distracted by turning on lights and finding his hat - coach officer points out that male is

approaching cruiser – PC Jack discovers three offences – has trouble deciding which charge to lay and needs help making decision

24Nov09 – PC Nie

- mvc on Selwyn Road, tanker truck into ditch – coach asks PC Jack to go to south end of scene and block traffic so it can't come through the scene – he parks his cruiser beyond the intersection thereby allowing east and westbound traffic to turn in front of him and enter the scene – this was noticed by witnesses and tow truck drivers at scene along with coach – while at scene PC Jack advised he wanted to gather all the information and he had all the documents – told him to go sit in cruiser and complete forms as I would assist with removal of vehicle – I also had him call Sgt. Re ministry of environment – when I went to check on him after some time he said MOE had called but he told them to call back as he had no information and was busy with statements – confirmed with him that he already knew about spill as we had discussed this prior to him starting report – we then switched spots so he could be near the actual scene – he was very indecisive with what he needed to do and claimed he misunderstood instructions on where to park cruiser to block road – talked about why he wouldn't interrupt me to change positions as the MOE call was more important than a witness statement
- advised by tow driver Mike Wellman that PC Jack came to one of his scenes in the summer on Cty Rd. 507 – said he had placed brand new reflective cones along the shoulder to mark the scene as it was on a curve – as PC Jack approached the scene he proceeded to drive over each of the reflective cones destroying them
- advised by PC Pitts that PC Jack interrupted him while talking on phone saying that PCC was looking for him – this has been a regular issue from the shift that while on the phone with someone, PC Jack will wave at them or tap them on the shoulder to advise that PCC is calling them – it was explained to him that he needs to realize that he can tell PCC that the officer is on the phone instead of creating the interruption – again, decision-making

27Nov09 – PC Nie

- traffic stop on County Road 8 with back to traffic again – car was driving 55km/h in 80 zone for over 5 minutes, coach observed weaving as well – took all this time for PC Jack to then ask if he should stop the car – I told him that it would have been stopped 5 minutes ago if I was driving – indecisive
- observed PC Postma stopped with m/v doing field sobriety tests – PC Jack realized importance of checking if he was okay but then proceeded to drive right past – said he was just going to give the "thumbs up" gesture – had him stop and stay behind PC Postma for added protection as he

19Nov09 - PC Nie

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was in lane of traffic for flat surface, and discussed potential for arrest and importance to stay instead of driving by – decision-making again

- when driving into Norwood near end of shift it was heavy traffic – at one point I looked up and noticed the car in front was stopped with brake lights on – we were still proceeded at 50km/h speed limit – I yelled for brakes and he slammed them on, causing us to lurch forward – he chuckled and said he saw the car was stopped that I didn't need to yell – I said "except for the fact we now have whiplash"

28Nov09 – PC Nie

- while stopped on side of County Road 6, elderly male parks behind us and approaches PC Jack on drivers side – he says that he saw us pull out of Little Chipmunk Drive and that he has friends who are in Florida and he looks after their house – he wanted to make sure we weren't at their home for something that was wrong – PC Jack was trying to tell the male to move in front of the cruiser for his safety but the male did not understand and continued with his story – it was clear that everything was fine and the male started to walk back to his car when PC Jack told him to wait so he could talk to the man – I told him everything was fine and he said he didn't have all the details about what was going on – I told him just to let the man leave but he proceeded to exit the cruiser – he came back shortly and said that he just wanted to move the male between or in front of the cars because it was safer as he had been taught – I told him that was correct however because he was unable to explain what he wanted in the first place to the man, he already had given PC Jack all the details and he was just making the situation worse – in 20 seconds I explained to him everything that the man said but PC Jack heard none of it because he was so focussed on trying to have the man move – couldn't multitask

29Nov09 - PC Nie

- PC Jack appeared to be in bad mood at start of shift (0500hrs) and I asked him what was wrong – he advised he did not get much sleep
- at 0620hrs PC Jack tells me that something is wrong, he is mentally not right to work – says he did not sleep very much and was sitting on his stairs at 0400hrs drinking juice and wondering if he should come to work – said he felt guilty because he was not physically sick but he was making mistakes in his notes and felt that something bad was going to happen if he worked – he asked if he could be an observer today and if I can do all the calls - I told him that it was okay to call in sick if he was not mentally able to do the work, and that I did not want a partner that was unable to focus for whatever reason and that he should speak with the Sergeant - I offered to go with him and he said that was what he wanted – we spoke to Sgt. Butorac and PC Jack gave the same reasons as above and added that he felt he was having a premonition for evil, that something would go

wrong if he was to work in this condition – the sergeant advised if that if he was unable to work because he couldn't focus or wasn't mentally right that he should go home sick which he did

[REDACTED]

From: Campbell, Ron (JUS)
Sent: September-10-09 5:02 PM
To: Flindall, Robert (JUS); Nie, Richard (JUS); Postma, Jason (JUS); Kohen, Colleen (JUS);
Butorac, Peter (JUS)
Cc: Johnston, Mike P. (JUS)
Subject: Work Improvement Plans

Rob Did you send these to Colleen Kohen for review?? I have placed the hard copies in Sgt Butorac's tray with Rich Nie name on them. I think they need to be screened and discussed with Colleen. So if they have not been electronically sent they should be done ASAP. Tks Ron